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April 13, 2020

Dear Kalama Council Members:

American Cruise Lines is more committed than ever to its operations in the United States and each of the communities we visit. The disruptions caused by COVID-19 have been unprecedented, but our resolve is firm and we continue to build additional ships for the U.S. market. We appreciate being a part of the Kalama community and wish you the best in this most challenging time.

As you make future decisions, please keep in mind that American Cruise Lines operates U.S. built and flagged small passenger vessels crewed by U.S. citizens and visiting only U.S. ports. Our guests are principally U.S. citizens and we may limit passage to only persons residing in the United States. Further, American Cruise Lines is a 100% American owned family business.

Our three vessels that operate in Kalama *American Song*, *American Pride* and *Queen of the West*, carry less than 185 passengers. For the months of June and July to allow for social distancing on board the ships and tenders, we have further reduced passenger capacity.

We would be happy to participate in any discussion about passenger vessel visits and are willing to candidly discuss any concerns raised by the community. It is important to understand our differences as a company, as well as the economic impact that we have in the community.

In the coming weeks, we remain hopeful circumstances will improve and we will begin to coordinate with ports to develop protocols and a timeline for the small US flag vessels to return to service. All our vessels are safely docked in U.S. ports, adhering to rigorous security and sanitation protocols. We suspended operations early and our entire American Cruise Lines fleet of 11 vessels has been without a single onboard COVID infection.

Please accept our request to be part of Kalama's working group to develop best practices and protocols for the return of US flag passenger vessels to your community. In the meantime, be safe and let us know if we may be helpful in anyway.

Best regards,

Mike Olivo Senior Manager, Marine & Hotel Operations